



TOWN OF
PEACE RIVER
ALBERTA

TOWN OF PEACE RIVER Request for Decision

To:	Mayor & Council	Date:	April 7, 2022
Presenter:	Terry Websdale, CPA, Jim McCuaig, P.Eng.	Prepared By:	Terry Websdale, CPA, Jim McCuaig, P. Eng.
Topic:	<ul style="list-style-type: none">• 2022 Operating Budget• 2022 Capital Budget• 2022 Solid Waste Rates,• 2022 Water, Wastewater, and Storm system rates	File No.:	12/120

Issue

Administration requires a decision from Council regarding adopting the 2022 Operating Budget and 2022 Capital Budget. The operating budget decision may also create changes in the Utility Rate Bylaw, which would then be updated at a future meeting.

Background

Operations Budget

Administration has presented a balanced budget for 2022. The budget includes a 4.7% tax increase for this year and is based on the following precepts:

- Moving to full cost recovery for water, wastewater and storm rates over two years phasing in the fixed cost amount;
- Moving to a \$19 solid waste charge for residential garbage and recycling pickup; and
- Adding in a \$29.00 levy for utility bills July 2022 to December 2022 to cover the PRWMC operating shortfall.

Capital Budget

Administration has presented the Capital budget for 2022. Council has approved 2 time sensitive projects at a previous Council meeting. No further changes are anticipated to the capital budget unless Council has further direction of the proposed projects.

Solid Waste

Administration have reviewed the contractor (GFL) fees, PRWMC charges and landfill tipping fees for 2022 to determine increases in the residential pickup fee for 2022. As discussed, the Town was invoiced for \$373,000 for their operation shortfall which is now included in the Town's Operational budget for 2022.

Revenues and expenses for 2022 are projected to be:

Rate increase to \$19 per month plus a levy for the PRWMC charge for six months of an additional \$29 per month. 2023 rates would be evaluated in October 2022 to evaluate any changes in the PRWMC budget. This does not include any future amounts for PRWMC shortfalls which would be handled in a similar fashion - by a one year levy within the 2023 year.

Water, Wastewater and Stormwater Rates

Previously Council requested options be brought forward from Administration to move to full cost recovery up to a period of 5 years. After discussions with Council there was no appetite for including any offset in the tax rate. Council elected to consider looking at an offset of the fixed rate to the variable rate as a method of phasing in the proposed change.

The proposed water rate model is based on the American Water Works Association (AWWA) publication “Manual of Water Supply Practices – Principles of Water Rates, Fees, and Charges”. These principles include:

- yielding necessary revenue in a predictable manner;
- minimizing unexpected changes to customer bills;
- discouraging wasteful use and promoting justified uses;
- promoting fairness and equity;
- avoiding discrimination;
- maintaining simplicity, certainty, convenience, feasibility, and freedom from controversy; and
- compliance with all applicable laws.

The following tables are based on an average household using 14 m3 monthly. The full cost recovery for all user types is shown in the Appendix for reference. Note that the model shown below does not allow for year to year inflation or PRWMC levy charges after 2022.


The following two tables illustrate the expected residential utility bill amounts (water, wastewater, Solid waste and levy charges) dependent on how many years were chosen to phase in the rate changes.

Summary Table for Average User @ 14m3 per month					
Fixed rate Offset Model					
	2022	2023	2024	2025	2026
1 Year	\$178.60				
2 Year	\$179.94	\$149.60			
3 Year	\$180.21	\$150.41	\$149.60		
4 Year	\$180.62	\$150.94	\$150.27	\$149.60	
5 Year	\$180.75	\$151.21	\$150.68	\$150.14	\$149.60


Summary Table @ 5m3 Usage per month					
Fixed rate Offset Model					
	2022	2023	2024	2025	2026
1 Year	\$165.80				
2 Year	\$132.17	\$136.80			
3 Year	\$125.45	\$116.62	\$136.80		
4 Year	\$115.36	\$103.17	\$119.98	\$136.80	
5 Year	\$112.00	\$96.45	\$109.90	\$123.35	\$136.80

The example residential utility rate bill would look like this:

2022

	
Utilities Bill	
Date:	July 1, 2022
Water Used:	14 m3
Fixed Utility Charge	\$ 57.63
Variable Utility Charge	\$ 74.32
Garbage and Recycling Charge	\$ 19.00
PRWMC Levy	\$ 29.00
Total	\$ 179.94

2023

	
Utilities Bill (New Model)	
Date:	February 1, 2023
Water Used:	14 m3
Fixed Utility Charge	\$ 110.68
Variable Utility Charge	\$ 19.92
Garbage and Recycling Charge	\$ 19.00
PRWMC Levy	\$ -
Total	\$ 149.60

For Commercial, water Co-op and other users:

Water, Wastewater and Storm Combined Rates			
User Type	Year	2022	2023
Residential	m3 Water Used	14	
	Fixed Fee	\$ 57.63	\$ 110.68
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 74.32	\$ 19.92
	Total	\$ 131.95	\$ 130.60
Small Commercial	m3 Water Used	36	
	Fixed Fee	\$ 148.19	\$ 284.61
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 191.10	\$ 51.23
	Total	\$ 339.29	\$ 335.84
Large Commercial	m3 Water Used	184	
	Fixed Fee	\$ 757.41	\$ 1,454.65
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 1,214.40	\$ 261.83
	Total	\$ 1,971.81	\$ 1,716.48
Shaftesbury Water Coop	m3 Water Used	15	
	Fixed Fee	\$ 30.88	\$ 61.77
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 47.36	\$ 15.03
	Total	\$ 78.24	\$ 76.80
Peace Regional Correction Centre	m3 Water Used	2500	
	Fixed Fee	\$ 5,147.49	\$ 10,294.99
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 7,892.68	\$ 2,505.44
	Total	\$ 13,040.17	\$ 12,800.43
Dixonville Water Coop	m3 Water Used	2350	
	Fixed Fee	\$ 4,838.64	9677.29
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 7,419.12	2355.12
	Total	\$ 12,257.76	\$ 12,032.41
Bulk Water Station	Variable rate (m3)	\$ 5.22	\$ 5.12
Town Facilities	m3 Water Used	2100	
	Fixed Fee	\$ 8,644.38	\$ 16,602.03
	Variable rate (m3)	\$ 3.16	\$ 1.00
	Variable Fee	\$ 11,147.29	\$ 2,988.25
	Total	\$ 19,791.67	\$ 19,590.28

Option 1: That Council approves the 2022 Operating Budget in the amount of \$29,573,270.00.
That Council approves the 2022 Capital Budget in the amount of \$7,184,062.00.
That the solid waste charge be set at \$19 effective July 1, 2022.
That a solid waste levy of \$29 per month to recover the \$373,000 charge from PRWMC be imposed effective July 1, 2022, for a period of 6 months.
That a full cost recovery water rate model be phased in over two years with implementation commencing July 1, 2022.

Advantages

Maintains existing service levels as directed by Council.
Accommodates external cost factors including inflation, increased cost of services including RCMP and waste management.

Disadvantages

Provides for a modest tax increase for residents.

Financial Implications

Includes stable funding for water-related infrastructure, reducing demand on tax supported funds.

Option 2: That Council provides additional direction to administration regarding the final budget figure.

Advantages

Allows additional consideration by Council.

Disadvantages

Potential delay in setting utility and tax rates.
Budget uncertainty may lead to delay in capital projects.

Financial Implications

Unknown.

Recommendations from Administration

Administration recommends:

1. That Council approves the 2022 Operating Budget in the amount of \$29,573,270.00.
2. That Council approves the 2022 Capital Budget in the amount of \$7,184,062.00.
3. That the solid waste charge be set at \$19 effective July 1, 2022.
4. That a solid waste levy of \$29 per month to recover the \$373,000 charge from PRWMC be imposed effective July 1, 2022 for a period of 6 months.
5. That a full cost recovery water rate model be phased in over two years with implementation commencing July 1, 2022.

Jim McCuaig, Terry Websdale

Terry Websdale for

Submitted by
Terry Websdale, CPA, Director of Corporate Services
Jim McCuaig, P.Eng., FEC FGC(Hon.), CD
Director Engineering and Infrastructure

Approved By
Christopher J. Parker CLGM, CAO

7 April 2022

7 April, 2022

Date Submitted

Date Approved

Appendix 1 – Operating Budget for 2022

Operating Revenue 2022

	2021 Actual	2022 Budget
11110 - Residential Taxes	6,230,050	6,526,420
11120 - Commercial Taxes	3,315,114	3,471,200
11130 - Industrial Taxes	1,293,117	1,353,880
11140 - Farmland Taxes	686	700
11150 - Machinery & Equipment Taxes	6,176	6,200
11305 - Levy - Education - Residential & Farmland	1,737,864	1,660,600
11315 - Levy - Education - Non Residential	1,106,364	1,037,750
11325 - Levy - North Peace Housing	448,919	456,620
11405 - Local Improvement Levy	-	100
11475 - Power, Pipe & Cablevision	289,127	289,000
11505 - Gilt - Federal Properties	49,275	49,200
11515 - Gilt - Provincial Properties	247,645	123,000
12005 - Sale Of Services	7,842	24,100
12035 - Cemetery	40,825	14,250
12050 - Planning Fees	4,700	4,400
12052 - Encroachment Agreements	3,055	3,050
12054 - Development Permits	3,900	3,900
12060 - Donations	2,299	43,900
12075 - Memberships	-	-
12085 - Heritage Fees	293	120
12100 - Service Fees - Landing - Scheduled	8,745	-
12110 - A.O.F. - Scheduled	4,702	-
12115 - A.O.F. - Non Scheduled	-	-
12140 - Aircraft Parking	130	-
12190 - Recovered Costs	67,394	66,020
12205 - Tax Certificates	8,065	7,000
12210 - Sale of Goods - Nontaxable	-	-
12215 - Sale of Goods - Taxable	17,007	15,900
12280 - Recoverable Costs - Utilities	3,461	-
12290 - Taxi Passes	28,516	34,320
12310 - Program Revenue	40,858	97,600
12315 - Program Revenue - Taxable	1,730	1,300
12370 - Arena Revenue	14,961	12,000
12375 - Pool Revenue - Taxable	83,765	168,960
12377 - Pool Revenue - Non Taxable	33,972	44,000
12380 - Ball Diamond Revenue	400	4,950
12410 - Leases	117,972	83,560
12420 - Rental	110,505	216,900
12435 - General Terminal Fee - Non Scheduled	-	-
12440 - Parking Stall	-	-
12445 - Terminal Office	-	-
12465 - Agricultural Land	-	-
12505 - Power & Gas Franchises	995,651	1,100,000
12650 - Concessions - Advertising	-	-
12655 - Concessions - Fuel	1,642	-
12660 - Concessions - Pay Station	-	-
12665 - Concessions - Vending Machines	334	1,000
12670 - Concessions - Rental Agencies	833	-

12720 - Sales - Metered Water	3,066,427	4,224,180
12722 - Sales - Bulk Water	72,032	74,220
12730 - Service Charges	11,475	108,720
12740 - Connections	-	-
12750 - Wastewater Charges	1,424,010	1,291,320
12755 - Wwtp Dumping Charges	-	-
12800 - Waste Management Charges	438,724	842,800
12805 - Garbage Tags	389	400
12990 - Miscellaneous Revenue	373,893	148,070
13030 - Building Permits	8,288	10,000
13110 - Business Licenses	78,770	79,000
13112 - Business Licenses - Drinking Establishments	2,200	2,200
13140 - Permits - Taxi Drivers	425	500
13145 - Business License - Taxi Companies	1,050	930
13410 - Interest On Outstanding Receivables	450,616	322,500
13525 - Court Fines	63,550	77,000
13530 - Parking Fines	65	300
13540 - Other Fines	20,437	125,000
14005 - Conditional Grants - Federal	11,761	34,600
14050 - Conditional Grants - Provincial	1,987,034	1,273,520
14100 - Conditional Grants - Municipal	3,369,123	3,740,880
14150 - Conditional Grants - Other	-	15,000
14350 - Unconditional Grants - Provincial	59,034	59,030
15100 - Interest On Investments	68,436	80,000
15250 - Interest On Loans	-	-
17250 - Insurance Proceeds	-	-
18100 - Transfer From Operating Reserve	265,220	141,200
18105 - Transfer From Capital Reserve	-	-
18110 - Transfer From Accumulated Surplus	-	-
18120 - Transfer - Offsite Levys	-	-
	28,100,851	29,573,270
Total Revenues	28,100,851	29,573,270

Operating Expenses 2022

21010 - Salaries	5,721,498	6,213,780
21020 - Overtime	312,311	246,260
21025 - Shift Differential	3,329	2,880
21030 - Weekend Premium	13,203	13,110
21035 - Standby / On call	127,092	90,180
21045 - Wages (Part Time)	24,111	40,000
21300 - CPP / EI	343,425	405,330
21305 - AMSC Benefits	198,627	228,400
21306 - APEX Pension	21,093	6,180
21307 - EAP Benefits	853	1,140
21310 - LAPP Expense	509,320	522,100
21315 - Workers Compensation	134,693	165,150
21400 - Health Care Spending Account	88,931	111,500
21405 - Health Care Spending Account Admin Costs	15,867	13,500
21410 - Relocation/Moving Expenses	6,631	25,000
21415 - Staff Appreciation	11,949	13,060
21420 - Car Allowances	-	-
21425 - Honorariums	187,686	202,560
22050 - Audit Fees	20,345	49,750
22060 - Legal Fees	151,953	94,750
22070 - Consultant Fees	44,917	61,190
22200 - Contracted Services	4,023,835	5,030,770
23025 - Travel (Mileage)	19,691	72,880
23040 - Training & Development	78,331	272,930
23055 - Memberships & Publications	36,391	80,680
23100 - Communications	213,113	186,940
23105 - Postage	42,543	49,180
23115 - Advertising	52,493	74,100
23120 - Promotional	1,492	21,100
23125 - Meeting Expenses	6,792	19,370
23200 - R & M - Building	127,053	316,700
23205 - R & M - Equipment	193,952	572,740
23220 - Janitorial	44,202	44,900
23240 - Materials & Supplies	752,955	1,281,700
23250 - Office Equipment	5,641	23,800
23255 - Office Supplies	49,021	71,660
23260 - Facility Supplies	66,863	82,860
23275 - Hardware	6,655	11,250
23280 - Software	152,523	212,090
23300 - Vehicle Costs	629,008	613,270
23400 - Insurance	390,948	464,220
23410 - Testing	29,209	24,000
23430 - Waste Disposal	121,665	505,310
23440 - Chemicals	261,760	331,450
23450 - Meters	19,105	37,700
23460 - Contracted Equipment	102,436	369,000
23470 - Rental Costs	-	17,000
23480 - Lease Costs	160,627	154,000
23600 - Program Costs	104,789	200,550
23630 - Taxi Program Costs	197,089	224,000
23700 - Election Expenses	904	-

23900 - Discount of Prepaid L.I.C.	-	-
23910 - L.I.C. Charges	13,836	13,840
23980 - Merchandise Purchased for Resale	6,558	9,600
23990 - Miscellaneous Expenses	211,552	133,500
24100 - Utilities - Gas	239,008	234,630
24105 - Utilities - Power	831,252	883,830
24110 - Utilities - Water	140,146	227,230
24115 - Utilities - Sewer	-	-
24140 - Street Lighting	532,280	605,000
25100 - Grants to Organizations	101,188	160,740
25200 - Transfers to Other Governments	11,451,377	16,000
25300 - Requisition - ASFF Res/Farm	2,225,092	2,187,550
25301 - Requisition - ASFF Non-Res- Requisition - ASFF Non-	-	-
25302 - Requisition - ASFF M&E	-	-
25303 - Requisition - Sep Res/Farm	543,181	510,800
25304 - Requisition - Sep Non-Res	-	-
25400 - Requisition - NPHF	449,665	456,620
28100 - Service Charges	-	-
28105 - Bank Charges	9,434	10,300
28120 - Tax Exemptions	106,751	130,000
28125 - Bad Debt Expense	762,729	50,000
28300 - Contribution to Operating Reserve	197,860	4,010
28305 - Contribution to Capital Reserve	3,074,910	1,501,180
29050 - Interest on S.T. Debt	59	70
29060 - Interest on L.T. Debt	687,061	711,420
29120 - Principal on S.T. Debt	-	-
29130 - Principal on L.T. Debt	64,608	1,854,980
	37,477,461	29,573,270
Total Expenses	37,477,461	29,573,270

Capital Projects 2022

Department	Project	Project Description	Project Cost
General Government	Town Hall Accessibility Project 2022	This project is to revise the entrance to Community Services in order to provide accessibility access to the second floor by the public. Included in this project are revision to the outside stairs which will be replaced by a ramp, provision of a stair wheelchair lift on the interior stairwell, and hallway improvements including door operators.	\$ 125,000.00
	Hardware Replenishment 2022	Project to replace computer and monitors that are no longer supported or are no longer functioning.	\$ 35,000.00
Information Systems	Peace Officer Cruiser 2022	Project will mainly focus on replacement of the Rescue truck. Administration are looking at lightly used vehicles from other municipalities that require little modifications.	\$ 50,000.00
	Firehall No. 2 Purchase	Project to replace Firehall No. 2	\$ 900,000.00
	Bunker Gear Washer	Replacement Bunker gear wash for Firehall.	\$ 12,000.00
Works and Equipment	Neighbourhood Infrastructure Renewal 2022 - 94th Avenue	This project will concentrate on 94th Avenue and includes water line, sanitary sewer line, storm sewer line, selective sidewalk replacement as well as the provision of new Asphalt cement pavement. Engineering to the tender ready stage was completed for this in 2021.	\$ 3,365,500.00
	Town EV Charger Project 2022***Grant Dependant	Project to provide a pay for service EV charger in Centennial parking lot.	\$ 240,000.00
	Pavement Overlay 2022	Project to mill and overlay asphalt cement on 101st Street downtown	\$ 500,000.00
	Sidewalk Replacement 2022	Annual sidewalk replacement program. This will see te the replacement of 500m of monolithic sidewalk, curb and gutter. Based on 2.475km of annual replacement from 2018-2030 and lifecycle of 40 years. This project takes into consideration that NIR project will replace a minimum of 300m of sidewalk under that program. Pricing based on AB Tn unit prices at \$264/m. Considers monolithic concrete sidewalk curb and gutter.	\$ 154,000.00
	Peavey Mart Streetlighting and Sidewalk 2022	Project to provide a sidewalk extension and streetlighting around the new Peavy Mart Site.	\$ 80,000.00
	Cityworks Software 2022	Software addition to the Town's ARCGIS system workorder, inventory and asset	\$ 100,000.00

		management to support the Town's asset management plan.	
	Heavy Equipment Replacement 2022	To aide in capital replacement costs, Administration are lookig to move to an annual lease program for heavy equipment to replace some of its aging fleet. This year will see a loader, skid steer and mini-excavator being added to the lease program. The lease period is five years and is part of the capital purchasing program set out under the RMA.	\$ 112,750.00
Recreation	Pool Hot Tub Project 2022 (Demo Only)	Project to demolish the existing hot tub and perform subsurface investigation prior to hot tub replacement.	\$ 50,000.00
	Baytex Cooling Tower Descaling Equipment 2022	The proposed equipment will prevent scale from building up and entering into the cooling tower. Scale from the hard water restricts the efficiency of the cooling tower.	\$ 41,000.00
	Baytex Air Condition Equipment Upgrades 2022	To complete installation of AC Unit to manufacturers specifications. Original installation was insufficient and this project will ensure the unit is operable. It currently is not operable until +40, yet it should turn on at +20. The unit is for AC to the arena and fieldhouse.	\$ 27,500.00
	Trail System Plan 2022***Grant Dependant		\$ 100,000.00
	Trail System Upgrades 2022		\$ 75,000.00
Water and Wastewater	Hydrant Replacement Program 2022		\$ 150,000.00
	Bio Solids Handling Facility Remediation 2022	Mandated by Alberta Environment and Parks to reclaim the old drying bed, leachate pond and storage cell. This project has been deferred for two years and is now required.	\$ 1,066,312.00
Capital Program Totals			\$ 7,184,062.00

Five Year Capital Plan

2023

Department	Project	Project Cost
General Government	Council Chamber Upgrades 2023	\$110,000
Information Systems	Hardware Replenishment 2023	\$35,000
Protective Services	Light Rescue Truck 2023	\$120,000
	Replacement Burn Chamber	\$45,000
Works and Equipment	Neighbourhood Infrastructure Renewal 2023 - 95th Avenue	\$3,365,500
	Pavement Overlay 2023	\$500,000
	Sidewalk Replacement 2023	\$154,000
	Java Domain Corner sidewalk, catch basin and tree replacement 2023	\$125,000
	Remove and replace downtown brickwork with stamped concrete 2023	\$375,000
	Heavy Equipment Replacement 2023	\$112,750
Recreation	Ken Horneland Field - Fencing 2023	\$38,000
	Personal Lift with Extension	\$42,000
	Hot Tub Replacement	\$100,000
	Westside Dog Park	\$15,000
	Ski Hill Pumps/Pumphouse	\$1,300,000
	Saddleback Park - Basketball Court 2023	\$175,000
	CN - NAR Parking Upgrades	\$45,000
Water and Wastewater	Hydrant Replacement Program 2023	\$150,000
	Lift Station No. 7	\$1,750,000
Capital Program Totals		\$8,557,250

2024

Department	Project	Project Cost
General Government	Town Hall Lighting Upgrade 2024	\$125,000
Information Systems	Hardware Replenishment 2024	\$35,000
Protective Services		
Works and Equipment	Neighbourhood Infrastructure Renewal 2024	\$2,200,000
	Pavement Overlay 2024	\$500,000
	Sidewalk Replacement 2024	\$150,000
	Heavy Equipment Replacement 2024	\$150,000
Recreation	Playground Repairs 2024	\$150,000
	Trail System Upgrades	\$350,000
	Saddleback - Outdoor rink replacement	\$150,000
Water and Wastewater	Hydrant Replacement Program 2024	\$150,000
	Sanitary Sewer line Replacement 2024	\$350,000
	WWTP Secondary Clarifier Upgrade	\$25,000,000
Capital Program Totals		\$29,310,000

2025

Department	Project	Project Cost
General Government	Town Hall Upgrades 2025	\$75,000
Information Systems	Hardware Replenishment 2025	\$35,000
Protective Services		
Works and Equipment	Neighbourhood Infrastructure Renewal 2025	\$2,200,000
	Pavement Overlay 2025	\$500,000
	Sidewalk Replacement 2025	\$150,000
	Heavy Equipment Replacement 2025	\$150,000
Recreation	Playground Repairs 2025	\$150,000
	Pool Slide Replacement 2025	\$275,000
	Museum HVAC Upgrade 2025	\$28,500
	Trail Upgrades 2025	\$350,000
Water and Wastewater	Hydrant Replacement Program 2025	\$150,000
	Sanitary Sewer line Replacement 2025	\$350,000
Capital Program Totals		\$4,413,500

2026

Department	Project	Project Cost
General Government	Town Hall Upgrades 2026	\$75,000
Information Systems	Hardware Replenishment 2026	\$35,000
Protective Services	Replacement Vehicle 2026	\$75,000
Works and Equipment	Neighbourhood Infrastructure Renewal 2026	\$2,200,000
	Pavement Overlay 2026	\$500,000
	Sidewalk Replacement 2026	\$150,000
	Heavy Equipment Replacement 2026	\$150,000
Recreation	Playground Repairs 2026	\$150,000
	Retile Pool Basin 2026	\$100,000
	Sound Baffling Replacement 2026	\$200,000
	Trail Upgrades 2026	\$350,000
Water and Wastewater	Hydrant Replacement Program 2026	\$150,000
	Sanitary Sewer line Replacement 2026	\$350,000
	Reservoir 353 Engineering (Construction in 2027)	\$1,000,000
Capital Program Totals		\$5,485,000

Department	Project	Project Number	Project Estimate Cost	Municipal Funding									Provincial Funding						Federal Funding				
				General Capital Reserve	Neighbourhood Infrastructure Renewal	Off Site Levy Reserve	NIR Local Improvement Levy - 94th Avenue	Water & Wastewater Capital Reserve	ICF Funding	Other Municipal Funding	ST Debt (For W/WW Projects)	LT Debt	Total Municipal Funding	Municipal Sustainability Initiative	AMWWP Grant	Water For Life Grant	AM Grant	Other Provincial Grant Funding	Total Provincial Funding	Federal Gas Tax	Small Communiites Fund Grant	Other Federal Grants	Total Federal Funding
General Government	Town Hall Accessibility Project 2022	CT002	\$125,000	\$25,000									\$25,000						\$0			\$100,000	\$100,000
	Council Chamber Upgrades 2022 (Move to 2023)	TBD	\$110,000										\$0						\$0				\$0
Information Systems	Hardware Replenishment 2022	TBD	\$35,000	\$35,000									\$35,000						\$0				\$0
Protective Services	Light Rescue Truck 2022 (Move to 2023)	TBD	\$120,000										\$0						\$0				\$0
	Peace Officer Cruiser 2022	CP025	\$50,000	\$50,000									\$50,000						\$0				\$0
	Firehall No. 2 Purchase	TBD	\$900,000									\$900,000							\$0				\$0
	Bunker Gear Washer	TBD	\$12,000	\$12,000									\$12,000						\$0				\$0
Works and Equipment	Neighbourhood Infrastructure Renewal 2022 - 94th Avenue	CE023	\$3,365,500		\$680,000		\$13,599						\$693,599	\$1,921,901					\$1,921,901	\$750,000			\$750,000
	Neighbourhood Infrastructure Renewal 2023 (Note: Engineering Complete)	CE028	\$0										\$0						\$0				\$0
	Town EV Charger Project 2022***Grant Dependant	TBD	\$240,000	\$40,000									\$40,000				\$200,000		\$200,000				\$0
	Pavement Overlay 2022	TBD	\$500,000										\$0						\$0	\$500,000			\$500,000
	Sidewalk Replacement 2022	TBD	\$154,000										\$0	\$154,000					\$154,000				\$0
	Peavey Mart Sidewalk 2022	TBD	\$80,000							\$80,000			\$80,000						\$0				\$0
	Java Domain Corner sidewalk, catch basin and tree replacement (move to 2023)	TBD	\$125,000										\$0						\$0				\$0
	Remove and replace downtown brickwork with stamped concrete (Move to 2023)	TBD	\$375,000										\$0						\$0				\$0
	Cityworks Software 2022	TBD	\$100,000										\$0	\$100,000					\$100,000				\$0
	Heavy Equipment Replacement 2022	TBD	\$112,750	\$112,750									\$112,750						\$0				\$0
Recreation	Ken Homeland Field - Fencing 2023	TBD	\$38,000									\$0						\$0					\$0

	Pool Hot Tub Project 2022 (Demo Only)	TBD	\$50,000						\$50,000				\$50,000						\$0				\$0
	Baytex Cooling Tower Descaling Equipment 2022	CR027	\$41,000						\$25,000				\$25,000	\$16,000					\$16,000				\$0
	Baytex Air Condition Equipment Upgrades 2022	CR026	\$27,500	\$2,500					\$25,000				\$27,500						\$0				\$0
	Saddleback Park - Basketball Court 2023	TBD	\$175,000										\$0						\$0				\$0
	Trail System Plan 2022***Grant Dependant	CR029	\$100,000										\$0	\$50,000					\$50,000			\$50,000	\$50,000
	Trail System Upgrades 2022	TBD	\$75,000						\$50,000				\$50,000	\$25,000					\$25,000				\$0
Water and Wastewater	Hydrant Replacement Program 2022	CE033	\$150,000							\$150,000		\$150,000						\$0				\$0	
	Bio Solids Handling Facility Remediation 2022	CS014	\$1,066,312								\$1,066,312	\$1,066,312						\$0	\$0			\$0	
Capital Program Totals			\$8,127,062	\$277,250	\$680,000	\$0	\$13,599	\$0	\$150,000	\$80,000	\$150,000	\$1,966,312	\$3,317,161	\$2,266,901	\$0	\$0	\$200,000	\$0	\$2,466,901	\$1,250,000	\$0	\$150,000	\$1,400,000